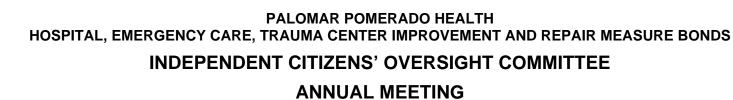
# ADDENDUM B

#### PARTICIPANT ROSTER



Palomar Pomerado Health, 2<sup>ND</sup> Floor Conference Room, 2227 Enterprise Street, Escondido, CA

PARTICIPANTS				MEETING	DATES		
	7/12/05	10/5/05	3/28/06	12/19/06	12/18/07		
Members							
WILLIAM L. CORWIN (AT LARGE)	Р	Р	Р	Р	Р		
MARGUERITE JACKSON DILL, PHD, RN, FAAN (AT LARGE)				Р	Р		
STEPHEN FRIAR (AT LARGE)	Р	Р	Р	Р	Р		
GEORGE KUNG, M.D. (PHYSICIAN)				Р	Р		
Edward R. Lehman (Sr Citizens' Org)	Р	Р	Р	Р	Р		
JOHN MCIVER (BUSINESS ORG) – SECRETARY	Р	Р	Р	Р	Р		
KATHY LEECH MCKINNEY (AT LARGE)	Р	Р	Р	Е	Р		
MARGARET MOIR (AT LARGE)	Р	Р	Р	Р	Р		
BOB WELLS (TAXPAYERS' ORG) – VICE CHAIR	Р	Р	Е	Р	Р		
STEPHEN P. YERXA (AT LARGE) – CHAIR	Р	Р	Р	Р	Р		
DISTRICT SUPPORT STAFF						•	
Вов Немкег, СГО	Р	Р	Р	Р	Р		
TANYA HOWELL, EXECUTIVE ASST – SCRIBE	Р	Р	Р	Р	Р		
GUEST(S)							
KATHLEEN LEAK, BOND COUNSEL ORRICK, HERRINGTON & SUTCLIFFE			Р	Р	Р		

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
I. CALL TO ORDER & ROLL CALL	The meeting was called to order at 2:04 p.m. by Chair Steve Yerxa, followed by roll call. See roster for attendance	
II. PUBLIC COMMENTS	<ul> <li>Larry Michael, Orthodontist in Escondido <ul> <li>Owns building near Palomar Medical Center ("PMC") East – provided handouts</li> <li>Observations</li> <li>Not clear on ICOC &amp; its capabilities</li> <li>Palomar Pomerado Health ("PPH") is renovating PMC - \$73M to be spent there. Concern that on Facilities Master Plan ("FMP"), money to be spent there seems to be going away. From 1<sup>st</sup> page of handout – McLeod down from \$35M to \$42M, then in July 2007, down to \$3M. Huge concern to him – where is Prop BB money going? Warehouse I &amp; II included in PMC East – is \$3M correct? If so, where did all the money go? Where will the rest of the money come from? Is that anything ICOC has jurisdiction over or they can look at? Didn't Prop BB say how much money would be spent downtown?</li> </ul> </li> </ul>	<ul> <li>As applicable to information within the ICOC purview, Mr. Hemker will reply to Dr. Michael on behalf of the ICOC, with a copy of the response to the ICOC.</li> <li>Consensus of the ICOC to ensure that the 5-minute rule for public comments is strictly enforced at future meetings</li> </ul>
	<ul> <li>Steve Yerxa informed Dr. Michael that whether \$73/3M are spent or scheduled to be spent is not the function of the ICOC. The ICOC is here to ensure that Prop BB funds are spent for appropriate activities – only to those elements that qualify for expenditure. However, it seems like he has a legitimate question – perhaps Mr. Hemker could suggest how ICOC would respond?</li> </ul>	
	<ul> <li>Bob Hemker stated that, although not required, it could be treated similarly to a public information request as submitted to the District, whereby a member of the public would submit a request in writing, and the ICOC would produce materials requested so long as they are within the purview of the Committee. District information should be requested through the PPH request for information protocol. The ICOC is not bound to the process, timing or methods of PPH in responding to public information request. The ICOC will take Dr. Michael's questions as a verbal request for clarification of the project budget as it relates to PMC east and the amount currently in budget and will follow up as appropriate for the information within the scope of authority for the ICOC.</li> </ul>	
	o Mr. Hemker stated that Measure BB, which was a totality of the FMP with a certain number of dollars, did not specify which campuses the bond monies would benefit. It has always been a composite of General Obligation ("GO") and Revenue Bond financing along with cash reserve and philanthropy. With regard to the McLeod Tower, the question must be asked, "What is its highest and best use at the end of the day?" It is still an evolving issue through seismic legislation. Can't transition any more quickly until patients currently utilizing the services there have a location into which to be moved.	
	o Dr. Michael asked why dollars have been moved totally out of PMC East? He also stated that the Smart Voter Website stated that "this is what the dollars will be	

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
nraft	<ul> <li>spent for", now all of a sudden it's no longer there. Requested any response be sent to him via email at drmichael@cox.net.</li> <li>After Dr. Michael left, John McIver commented on the fact that his questions had taken a great deal more time than the 5 minutes allocated on the agenda. He asked if there was any way to screen members of the public before they show up at meetings. Mr. Hemker stated that the ICOC is bound by the Brown Act and must let each member of the public speak. The only thing we can do is to hold them to 5 minutes, 15 in aggregate if more than one person shows up with the same topic.</li> </ul>	
III. INFORMATION ITEM(S)	<ul> <li>Bob Hemker distributed the Preliminary Offering Statement (POS), which is the preclose document review for the closing on the new tranche of \$241M of GO Bonds for purposes of future reference. Expenditures as part of this annual review were not funded from this anticipated issuance.</li> <li>Monies need to be spent within a specific period of time (i.e., 3 yrs)</li> <li>Couldn't have spent down all \$496M of authorized GO Bonds in 3 years</li> <li>FMP intertwines GO with Revenue Bonds based on usage and needs</li> <li>PPH has a Joint Powers Authority ("JPA") with Tri-City &amp; Grossmont Hospital Districts – allows PPH to take advantage of a negotiated fixed rate, with the sale as an orchestrated and timed event</li> <li>PPH sells the bonds to the JPA</li> <li>JPA sells them to the underwriter</li> <li>Underwriter sells them to public</li> <li>Funds funnel back through</li> <li>Steve Yerxa asked what dollar value of the bonds was included in the JPA ^ Mr. Hemker indicated there is no limit – goes issue by issue, with each party indemnifying their own issues</li> <li>Priced and "sold" the bonds on December 4<sup>th</sup></li> <li>Public can pick up on the secondary market, through their brokerage firm</li> <li>Should feel very good that PPH paper continues to attract interest &amp; sells well</li> <li>Will close the deal on December 20<sup>th</sup></li> <li>Rating agency meetings</li> <li>Met with all three, two weeks after the fires: Moody's, Standard &amp; Poor's ("S&amp;P") and Fitch</li> <li>All were concerned about two questions</li> <li>What will happen to the assessed value of the district due to fires (a) Only about 1% of the assessed value properties were involved in the fires</li> </ul>	<ul> <li>Bob Hemker will review expenditures in March 2008 to determine if there is anything at that point worth taking the time to hold an April/May meeting</li> <li>Discussions regarding holding quarterly meetings may be held at future meetings</li> <li>Kathleen Leak is to review potential conflict issues raised by Steve Friar &amp; Marguerite Jackson Dill and notify ICOC of her findings</li> </ul>

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
Draft	<ul> <li>Term of office         <ul> <li>Originally added to agenda as staff &amp; counsel were reviewing possibility of changing terms of office and or meeting frequency</li> <li>After further review of Procedures, Policies &amp; Guidelines ("PP&amp;G"), determination was made that changing term of office was not feasible</li> <li>Discussion of meeting frequency</li> <li>PPH annual report has been presented to group within 5 months of fiscal year end</li> <li>Aiming for September/October timeframe should be adequate for PPH to get their books closed for that fiscal year</li> <li>Purpose of meeting is to sign off on ICOC annual report</li> <li>John McIver suggested possibility of a second meeting, 6-9 months into the next year</li> <li>As we start getting into the project, spend rate &amp; frequency might be more useful to ICOC</li> </ul> </li> <li>Steve Friar is in the process of presenting his pre-qualifications for a construction job and wanted the ICOC to be aware he might have a conflict therefrom that would require his resignation</li> <li>Marguerite Jackson Dill has been appointed to the State Hospital Building &amp; Safety Board (HBSB)         <ul> <li>The group is working with seismic information filing deficits</li> <li>Appointed due to her Infection Control &amp; RN qualifications</li> <li>Doesn't think there is a conflict, but wanted ICOC and counsel to be aware</li> </ul> </li> </ul>	
IV. OATH OF OFFICE	Reappointed members Kathy Leech-McKinney, Edward R. Lehman, Bob Wells & Stephen P. Yerxa simultaneously read the Oath of Office, then signed copies for their files and for the record	
V. MINUTES ICOC MEETING MARCH 28, 2006	<ul> <li>Initially there was no discussion and action was taken to approve the minutes as noted</li> <li>Margaret Moir arrived after approval and requested to be allowed some clarifying questions:         <ul> <li>The Minutes appear to read as though members are not able to speak to members of the public/press and must send all requests for discussion through to the Chair</li> <li>There was a note that the Chair had requested interim quarterly reports – was that done?</li> </ul> </li> </ul>	<ul> <li>MOTION: By Ed Lehman, seconded by John McIver, and carried to approve the Minutes of the December 19, 2006, ICOC Meeting</li> <li>Consensus was reached that members should preface any comments to ensure they are not misconstrued as representing the ICOC in an official capacity, then they will be able to discuss/answer questions</li> <li>Written requests from the public/press should still be through the "public info</li> </ul>

**B-5** 

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
VI. DISCUSSION AGENDA		<ul> <li>request" procedure to the Chair</li> <li>Moving to a semi-annual approach for meetings in lieu sending quarterly info, which was not done last year – looking at an April/May timeframe, with Annual meeting in September/October</li> <li>Annual meeting may move from current date</li> </ul>
a subscription of the second se		
REPORTS A. IDENTIFICATION OF OFFICERS APPOINTED PURSUANT TO ICOC PP&G	<ul> <li>The District Board is responsible for making officer appointments         <ul> <li>No one chose to decline</li> <li>Steve Yerxa was reappointed Chair of the ICOC</li> <li>Bob Wells was reappointed Vice-Chair of the ICOC</li> <li>John McIver was reappointed Secretary of the ICOC</li> </ul> </li> </ul>	No Action Required
B. POTENTIAL NEW DATE FOR FUTURE ANNUAL MEETINGS OF THE ICOC	This item was discussed under Section V. Minutes	No Action Required
A. MASTER FACILITY PLAN – STATUS REPORT	<ul> <li>Utilizing the attached presentation (<i>Attachment A</i>), Mike Shanahan gave the Committee an overview of the current status of the MFP projects. Highlighted were:</li> <li>Site prep, blasting completed on a number of areas</li> <li>Last night the District Board approved an amendment to the California Environmental Quality Act ("CEQA") environmental impact report for approval of a rock crushing operation at the PMC West site at the Escondido Research and Technology Center ("ERTC")</li> <li>Steel mill order <ul> <li>Should be delivered from Herrick in late July 2008</li> <li>One of 2 major competitors in area, based in Orange County</li> <li>All by competitive bids</li> </ul> </li> <li>Groundbreaking ceremony 12/14</li> <li>ICOC was not invited - was the ceremony perfunctory? - will there be another one?</li> <li>Needed to do a small media groundbreaking</li> <li>Will do a more publicly visible, safety-oriented ceremony later on</li> <li>Goal is to keep it top of mind for the community – will cover milestones</li> </ul>	Information only

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
	<ul> <li>o Noted that it is important that the ICOC be put on top of the invitation list</li> <li>11-story building</li> </ul>	
a. aft	• Ms. Moir expressed concern that architectural from Anshen + Allen & CO Architects was already at \$31M. Doesn't know how we're going to build this thing – seems like we've already spent a lot of money without much more than a hole in the ground	
	<ul> <li>Responsibility of group to assure that funds authorized by measure BB are used according to measure as opposed to specificity of campus</li> </ul>	
	o Also needs to be clearly understood that BB was not intended to be the totality of financing	
And	o A lot of monies spent in early time will feel like "what have we gotten for our money?"	
	o First \$80M has been spent, in good part on land and for professionals sitting around a table	
	• Mr. Lehman questioned when PPH would get back to downtown – as evidenced by guest today, people are under the impression we're going to be spending money downtown	
	o Timing for that campus can't occur until operations have moved to the new hospital	
	o Key is how we stage	
	<ul> <li>Couldn't do PMC east first, as it's not available for us to do so</li> </ul>	
	McLeod has not been deemed to be an impaired asset	
	o Again, need to get patient flow up to new site before construction begins on PMC East	
	Rancho Peñasquitos site	
	o We're having land zoned for medical building use	
	o 2-story medical office with urgent care	
	o Leasing a Medical Office Building ("MOB")	
	■May be a ground lease	
	May do a long-term lease	
	May take an equity position in the building	
	Following all regulatory guidelines for public bids and trade requirement	
	o Must demonstrate quality, not just best price, in the selection methods	
	Architectural is large at beginning of a project as it is front-loaded, but diminishes as the project continues	
	• Ms. McKinney stated that she brings her education and 30 years of experience with a number of hospital systems with her when evaluating the District	
	o She was impressed with the wonderful numbers she saw, what the organization was doing, and how successful it was in its mission	

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
Draft	<ul> <li>o She was amazed at the smooth operation of the evacuation</li> <li>o The level of satisfaction of employees appears to be fairly high</li> <li>o Finds PPH trustworthy</li> <li>o It's a tough job to build a hospital, and she will keep supporting the District until reasons are proven to cause her to feel otherwise</li> <li>Ms. Moir clarified her questions, noting that she felt it her responsibility to ask questions, which is not in any way an attempt to say anyone is unethical</li> <li>FMP summary – where are we?</li> <li>o Max is \$983M</li> <li>o We're in the process of getting things moved from contingency and into firm costs bucket</li> <li>o \$496M bond issue, revenue bond, foundation and cash reserves</li> </ul>	
B. REVIEW OF THE DUTIES & ROLES OF THE ICOC	Any need for new explanation? Addendum B – no need.	<ul> <li>Any questions, call Bob Hemker or Kathleen Leak</li> </ul>
C. DISTRICT EXPENDITURE REPORT FOR FYE JUNE 30, 2007	<ul> <li>Utilizing the addendum of information in the packet, the annual expenditures were reviewed for appropriateness and consistency with Measure BB authorization:</li> <li>Materials kept in format of our fiscal years <ul> <li>Formally reviewing draws 7-16, with supplemental information through draw 18 (Pages C2-5)</li> <li>Residual monies are coming in and the reclassification of the honorariums, might be about another \$15K of expenditures</li> <li>Banking cycle is based on when bonds were issued</li> </ul> </li> <li>Will receive another \$241M as of the end of this week from 2007 tranche issuance</li> <li>1<sup>st</sup> question – did we spend as allowed?</li> <li>Met spend down rules – no taxable debt created</li> <li>Attachment B is supplemental material to the remainder of the banking schedule</li> <li>Page 2 ties to July cash on page C4 of the agenda packet and provides a validation of banking</li> </ul> <li>Discussion of different funds for interest earnings &amp; what they can be spent for</li> <li>Honorariums were originally thought to be part of Architecture &amp; Engineering ("A&amp;E") – it was questioned, so we reversed to be conservative</li> <li>A number are shown as reversals to be paid from other funds</li> <li>Some more were identified as charged to the cost center that missed first review <i>(see Attachment C)</i></li> <li>Will all at the end of the day be zeroed out</li>	<ul> <li>Consensus of group that we do not need site differentiation information, but it would be nice to have going forward</li> <li>Data are already recorded on the accounting system, expenditures broken down by campus</li> <li>Tim &amp; Bob to discuss and will attempt to retrieve and create a sample report (perhaps in pie chart form) then send it out to ensure it's what the members needed</li> </ul>

AGENDA ITEM/PURPOSE	DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
	<ul> <li>Rancho Bernardo Inn was the venue for design meetings – approvable A&amp;E cost</li> <li>Once paper is submitted for a draw, the paying agent must approve before payment is</li> </ul>	
	received o Requisition #10 was unsigned in book – copy of signed document provided (see Attachment D)	
	o When Bob is away, specific authority has been given to Corporate Controller Tim Nguyen ( <i>Page C-138</i> )	
	Bank will not distribute funds unless draw request is signed by Bob/Tim	
	<ul> <li>Draw 17 – date added in later on the copy of the requisition is the same as the date of the letter (see Attachment D) and is within the period of time authorized therein</li> </ul>	
	• These documents become the summary draw schedule that goes to the paying agent and is backed up by detailed books (which were on hand should members want to review them)	
	o Will continue to bring source documents to the ICOC meetings	
	o If members would like to review details in advance of the meeting, please schedule through Tanya	
	Suggested that sometimes discussions tend to make more sense of documentation	
	• Mr. McIver stated that the double sort by description and by draw helped his understanding	
	What is Bureau Veritas Company?	
	o Listed as a construction expense	
	o It is a geologic testing company	
	• Discussion regarding on which campus funds are spent and whether that would be beneficial to the Committee	
	o Are there any overall ballpark costs – such as 8-10% for A&E?	
	o Is there a pie chart for such?	
	o Is the sorting done more by trades?	
	o Are costs coded as to what project they apply to?	
	Easiest way would be to bifurcate or code to indicate what went to which campus	
	Will look into adding that as it would be good for our knowledge, also	
	Mr. McIver – doesn't care which campus – collectively of bond issue	
	(1) Would be an interesting point, but do we really need it?	
	Need to look at economy of scale – what's important for this committee to function adequately?	
	Ms. Moir didn't think it made any difference, either	
	Information comes back in reverse from the bank	

AGENDA ITEM/PURPOSE		DISCUSSION/RECOMMENDATION	ACTION/COMMENTS
		nt or need it identified? Ily reviewing GO expenditures – anything that isn't GO is not our venue	
<ul> <li>D. ANNUAL REPORT OF THE COMMITTEE TO THE PPH BOARD</li> <li>A draft of the Annual Report was presented for review by the membership</li> <li>Page 2 contains space for any issues/concerns to be written in</li> <li>No issues of concern were noted</li> </ul>		<ul> <li>MOTION: By Mr. McIver, seconded by Ms. Jackson Dill to approve the annual report as written, with no issues of concern annotated. All in favor, none opposed and no abstentions</li> <li>NOTE: Members George Kung, MD, and Bob Wells both had to leave the meeting prior to the above vote. Both members indicated prior to their departures that they had read the information, and neither of them had any objections or exceptions to the Annual Report.</li> </ul>	
E. BOARD MEMBER COMMENTS/AGENDA ITEMS FOR NEXT MEETING	<ul> <li>Mr. Yerxa also days</li> <li>Mr. Yerxa will a Department's a o How many</li> </ul>	erxa asked the membership to expect a likely April/May 2008 meeting o requested that the minutes be typed and distributed within the next 30 await a report back from Bob Hemker on the determination of the Finance ability to identify expenditures of funds by facility/site for future reports staff does Finance have to handle accounting on these projects? full-time and one part-time	
F. ADJOURNMENT	Meeting adjourne	d at 4:42 p.m.	MOTION: By Mr. McIver, seconded by Mr. Lehman to adjourn the meeting
DRAFT REVIEWED AND APPROVED FOR SUBMISSION TO DISTRICT BOARD	Chair Secretary	Steven P. Yerxa John McIver	
	CHAIR	Bruce G. Krider, MA	
BOARD	Secretary	Linda Bailey	

# ATTACHMENT A

# Citizen's Independent Oversight Committee

December 18, 2007

Palomar Pomerado Health

POMERAD

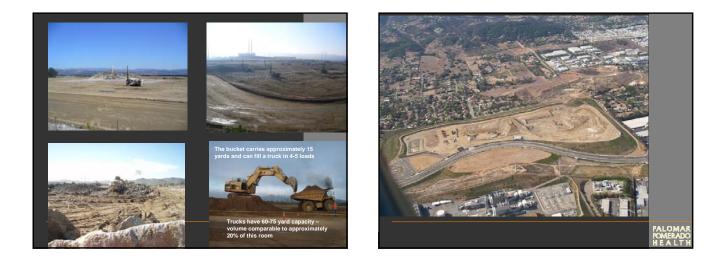


#### Palomar West - Current Status

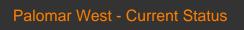
- Blasting notifications sent to surrounding businesses and residences
- Acquired City approval for grading
   Begin drill and blast operation October







PALOMA FOMERAD H E A L T



## Site Utilization Plan



Att A-3

#### Three Month Look Ahead

#### Activities through 2007

- Detailing for foundations (reinforcing steel, rock anchors ar anchor bolts)

- MEP systems fully coordinated in BIM model (Basement th Level 3)

## PALOMA POMERAD H E A L T

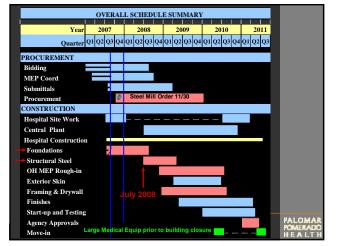
PALOMA FOMERADO H E A L T I



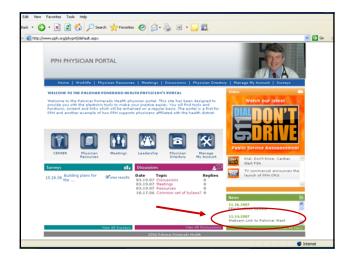
#### Entire Project Look Ahead

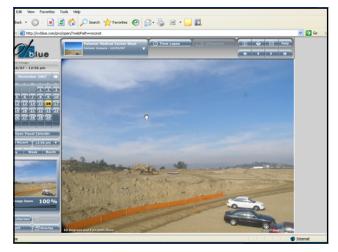
- Major Milestones

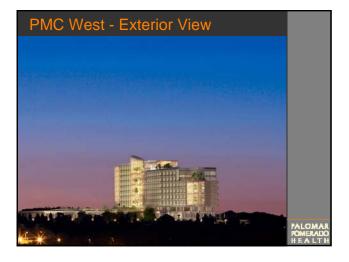
  - Major Milestones
     Steel erection July 2008
     MEP overhead rough-in December 2008
     Drywall (non-priority) begins April 2009
     Steel topping off June 2009
     Tower roof complete March 2010
     Tower weathertight March 2010
     Building energized March 2010
     Elevators ready to use April 2010
     Central plant ready to occupy February 2011
     Hospital ready to occupy July 2011



Att A-4

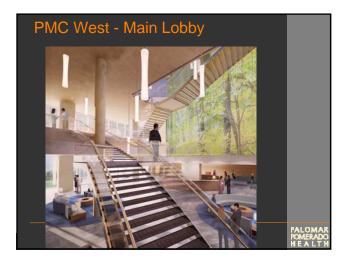






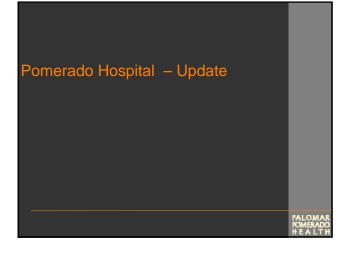












# <section-header><section-header><list-item><list-item><list-item><list-item><list-item><list-item><list-item><list-item> • Site preparation activities • Phase I make ready work 98% completed • Installation of new utility upgrades: • Sawer • Water • Downer • Communication

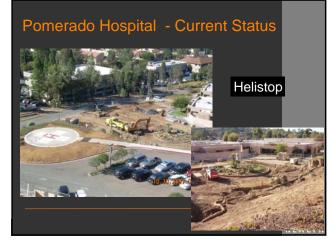


#### Pomerado Hospital - Current Status

Off Site Improvements
 Twin Peaks & Camino Del Norte work

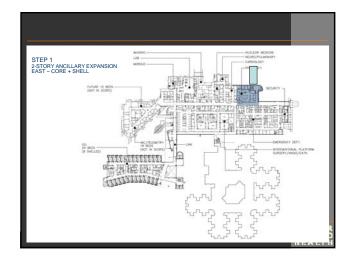




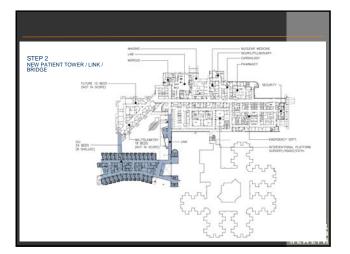


## Pomerado Hospital - Current Status





Att A-8





#### Three Month Look Ahead

- Activities through 2007
  - Relocation of underground utilities for New Patient Tower
  - MEP systems fully coordinated in BIM model for initial OSHPD submission
  - Exterior building envelope will be detailed for initial OSHPD submission

#### Entire Project Look Ahead

- Major Milestones
  - Helistop Completed March 2008
  - Central Plant Completed May 2009
  - POP Connector July 2009
  - D&T Phase I August 2009

PALOMAR FÓMERADO H E A LT H PALOMAI POMERADO HEALTI









Att A-10



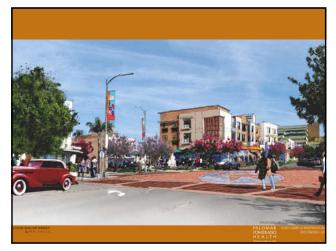






Att A-11







## Satellite Facilities

- Rancho Peñasquitos
- Ramona

# Att A-12

PALOMA POMERAD HEALT









# Update on Procurement to

- Overview of procurement process
- Update on current progress
- Overview of Project Cost Summary

# **REGULATORY GUIDELINES**

- Public Contracting Code regulates bidding requirements for public agencies Requirements include:

  - Advertising bid dates (open to all companies) Public openings Award to lowest responsible bidder
- - Allowable options: Pre-qualification of trades
  - Best value basis of award
- Procurements not subject to code:
- Professional services (e.g. architect, engineers, testing and inspections)

PALOMA POMERAD H E A L T

PALOM/ POMERAL H E A L T

#### Advertising and Qualification Process

- Pre-qualification of trades
  - Utilized on PPH project

  - Advertise the scope Interested trade contractor replies
  - Questionnaires sent to interested bidders Financial strength Project experience Litigation history Safety record

  - Insurance OSHPD experience
  - Performance Bonding capacity
  - Questionnaires returned to PPH for evaluation
  - Trade Contractors that meet all the criteria will be invited to bid

PALOMA FÓMERADO H E A L T I

#### **Bid Period**

- Publicly advertise bid date to establish prevailing wage rates
- Bid packages issued to qualified trade contractors
- Follow up with bidders to maintain their level of interest
- Pre-bid meetings with all bidders
- Pre-bid questions and clarifications
- Clarifications issued via addendum and sent to all bidders
- Establish a bid date that maintains an increased level of participation for all bidders

PALOMA POMERAD HEALT

#### **SELECTION METHODS**

- Traditional Bidding Design is complete and award is made to low bidder
- Design Build Bid Trade Contractor designs and installs the system to project specifications (e.g. fire sprinklers, fire alarm). Award is made to low bidder
- Design Assist Bid Trade Contractor is required to assist in the design prior to submitting to OSHPD for permit in order to avoid redesign
- Design Assist Criteria
  - Pricing of schematic design documents
  - Bids returned
  - Evaluation team analyzes the bids and evaluates the bidders:
     Palomar Pomerado Health
     OC Architects
     Ruddph and Silaten, Inc.
     Consulting Solutions, Inc.

PALOMA POMERADO HEALTI

#### Selection Method, (cont.) Criteria are pre-established and weighted Schedule Quality controlProposed staffing 20 20 Project approach 10

- Cost/Value EngineeringOSHPD permit experience
- <u>Project experience</u>
  Total 100

Best value is determined by calculating the lowest cost per point (cost bid / by average points scored = cost per point). The award is made to the trade contractor with the lowest cost per point

- Composition of our project currently:

  - Traditional bidding 4 trades \$ 14 million
     Design build bidding 8 trades \$ 80 million
     Design assist bidding 6 trades \$230 million

PALOMAI POMERADO HEALTI

#### **Bid Protest Procedure**

- Public Contracting Code requires public agencies to have an established bid protest procedure
- Any bidder may protest the award by contacting the Deputy Program Director of Facilities and Planning
- All protests will be evaluated by the Protest Committee
- The Protest Committee includes the following personnel:
  - Program Director Facilities and Planning
  - Deputy Program Director Facilities and Planning
  - Legal Counsel
  - Compliance Officer
  - Construction Manager Executive
  - Construction Manager Project Manager (Campus)
  - Response will be sent to bidder who filed the protest

PALOMAR FOMERADO HEALTH

	Current Progress, PMC WEST	
	Trade selected to date:	
	HVAC and Plumbing \$10	)5 m
	Electrical \$ 6	57 m
	Curtain Wall \$ 5	i6 m
	Structural Steel \$ 5	i3 m
	Elevators \$ 1	0 m
	Grading and Rock Blasting \$	9 m
	Fire Sprinklers \$	5 m
	Metal Stairs \$	2 m
	Pneumatic Tube \$	2 m
	Site Utilities \$	2 m
	Rock Anchors \$	1 m
	Window Washing \$ .	.4 m
	Surveying \$ .	.4 m
	Erosion Control \$ .	.3 m
	RF Shielding \$ .	.2 m
		PALOMAR
		POMERADO
10		HEALTH

Participation Results – PM	ΟV	VEST
----------------------------	----	------

Scope/Trade	Firms Interested/ Contacted	Firms Prequalified	Bids Received	Local Firm
HVAC/Plumbing			3	Yes
HVAC/Plumbing – CP			2	Yes
Electrical			3	Yes
Electrical – CP	4		3	Yes
Structural Steel			3	No
Rock Anchors			1	Yes
Curtain Wall	19		2	No
Fire Sprinklers			2	Yes
Fire Sprinklers – CP			3	Yes
Elevators			2	Yes
Erosion Control	5		1	Yes
Window Washing			2	POMERAL

#### Participation Results – PMC WEST (cont.)

Scope/Trade	Firms Interested/ Contacted	Firms Prequalified	Bids Received	Local Firm
Metal Stairs	9	5	1	Yes
RF Shielding	6	4	2	No
Pneumatic Tube	6	4	2	No
Grading	7	5	2	Yes
Surveying	8	8	5	Yes
Site Utilities	12	10	5	Yes
Totals	125	72	44	
				PA PO H

# Participation Results PMC West (cont.)

- 18 Total Firms awarded
- 13 Firms from San Diego \$210 million or 64% of awarded value 4 of the 13 Firms within the District – \$68 million or 21% of awarded value
- 5 Firms from Out of the Area \$114 million or 36% of awarded value
- Participation Percentages:
  - 58% of Firms interested were pre-qualified
  - 61% of Firms pre-qualified submit bids
  - 35% of Firms interested submit bids

PALOMAR FOMERADO H E A LT H

Current Progress,	Pomerado	
Trades on board to date: HVAC and Plumbing - NPT Curtain Wall – NPT Structural Steel – NPT HVAC and Plumbing – CP Electrical – NPT Electrical – CP Helistop Relocation (All Trades) Elevators – NPT Fire Sprinkers – NPT/CP Window Washing – CP Drywall, Plaster, JD/FH - CP Concrete – CP Roofing/Sheet Metal – CP Pneumatic Tube System - NPT · NPT – New Patteri Tower · CP – Cantal Plant	\$14 m \$14 m \$8 m \$7 m \$5 m \$5 m \$2 m \$2 m \$1 m \$3 m \$3 m \$3 m \$3 m \$3 m \$3 m \$3 m \$3	
		PALOMAR POMERADO HEALTH

Scope/Trade	Firms Interested/ Contacted	Firms Prequalified	Bids Received	Local Firm
U/G Mechanical - CP				Yes
U/G Electrical - CP				Yes
U/G Gas – CP				Yes
Electrical				Yes
Structural Steel				Yes
HVAC & Plumbing				Yes
HVAC & Plumbing – LOX				Yes
Electrical - LOX				Yes
Fire Protection				Yes
GFRC	3	2	2	No
				PAI POP H E

# Participation Results – Pomerado Hospital

	Pł	nase 2			
Scope/Trade	Firms Interested/ Contacted	Firms Prequalified	Bids Received	Local Firm	
Elevators				No	
Glass & Glazing	21			Yes	
Concrete – CP				Yes	
Roofing – CP				No	
Sheet Metal – CP				No	
Drywall, Doors, Plaster – CP			4	Yes	
Telecom MOP to SNF				Yes	
Demolition – CP				Yes	
Window Washing	4	2	2	No	ALOMA
Reumatic Tube	4	2	2	No	OMERAD

Participation	Results – Pomerado Hospital	
	Phase 2	

Scope/Trade	Firms Interested/ Contacted	Firms Prequalified	Bids Received	Local Firm
Helistop Expansion				Yes
U/G Electrical to Tower – CP				Yes
U/G Mechanical to Tower – CP				Yes
Fire Protection – CP	4			Yes
Totals	117	88	54	

 24 Total Firms Awarded
 20 Firms from San Diego – \$63 million or 91% of awarded value 5 of the 20 Firms Within the District – 15% or \$9.5 million of awarded value

Participation Results Pomerado Hospital Phas

4 Firms from Out of the Area – \$6 million or 9% of awarded value

Clark Pacific (West Sacramento, CA)
 Best Roofing (Gardena, CA)
 Tractel (Toronto, Canada)
 Pevco (Baltimore, MD)

• Participation Percentages:

PALOMAR FOMERADO HEALTH

- 75% of Firms interested are pre-qualified
  61% of Firms pre-qualified submit bids
  46% of Firms interested submit bids

PALOMAR POMERADO HEALTH

# Actual vs Budgeted Summary, PM WEST

Current Construction Budget Awarded to Date	\$ \$	547 million 324 million	
Awarded Amounts vs. Budget Percentage Bid-out Balance to Complete Estimated Final Cost		On Budget 59% 223 million 547 million	
			P

ALOMA OMERAD

PALOMAR FOMERADO HEALTH

#### Actual vs. Budgeted Summary, Pomerado Current Construction Budget \$ 133 million Awarded to Date \$ 69 million Awarded Amounts vs. Budget \$ On Budget

Percentage Bid-out 52% \$ 64 million Balance to Complete \$ 133 million Estimated Final Cost

PALOM, POMERA H E A L 1

#### Other Local Businesses Being Utilized

- Partial list of local businesses being utilized
  - Escondido Reprographics
  - Glennies Office Products (Escondido)
  - Knight Security (Escondido)
  - CPS Security (Escondido)
  - Aerial Advantage (Lakeside)
  - Modspace (Poway)
  - Diamond Environmental (San Marcos)
  - Escondido Disposal Company (Helping achieve our GGHC credits)

# PMC WEST SUMMARY

	ORIGINAL						
PMC WEST	20		DECEMB		JULY 2		
	SQ. FT.	\$	SQ. FT.	\$	SQ. FT.	\$	
HOSPITAL		\$407		\$589		\$712	
FINISHED	596,674		637,000		638,940		
SHELLED	75,114		88,000		85,320		
HOSP. SUPPORT BLDG	130,298	\$55					
CENTRAL PLANT	20,466	\$41	30,000	\$56			
CP DESIGN, GRADING		included		included		\$14	
PARKING & SITE WORK		\$28		\$32		\$34	
CITY IMPROVEMENTS				\$13		\$13	
TOTALS	822,552	\$531	755,000	\$690	724,260	\$773	
							PALON
							POMER/
							HEAL

# POMERADO SUMMARY

POMERADO -	ORIGINAL F	MP, JULY					
PHASE 2	200	4	DECEMBE	R 2005	JULY 2	007	
	SQ. FT.	\$	SQ. FT.	\$	SQ. FT.	\$	
OSPITAL REMODEL	36,500	\$11	60,000	\$41		\$3	
NEW TOWER		\$67		\$83		\$117	
FINISHED	61,480		78,431		25,000		
SHELLED	59,047		57,541		126,264		
0&T ADDITION (Connector)	24,422	\$19	26,331	\$30	13,200	*\$12	
CENTRAL PLANT	5,000	\$11	7,814	\$16	7,814	\$17	
OX TANKS						\$1	
CONDO OSP	37,735	\$18					
PARKING & SITE WORK		\$13		\$20		\$26	
TOTALS	224,184	\$139	230,117	\$190	172,278	\$176	
Phased based on timing a	nd completio	n of connec	tor to POP				
							PALOM/
							POMERAL

PMC	EAS	T SI	UMMA	٩RY			
PMC East	SQ. FT.	\$	SQ. FT.	\$	SQ. FT.	\$	
MCLEOD HOSPITAL ENTRY HOSPITAL REMODEL ADAMS SITE & CENTRAL PLANT WAREHOUSE 1 WAREHOUSE 2 CORAL BUILDING FOURPLEX	89,960 3,400 38,568	\$35 \$12 \$16 \$5 \$5	89,960 3,400 38,568	\$42 \$14 \$26 \$5 \$6		\$3 ???? \$7 \$5 \$5 \$1	
TOTALS ? = Womens and children ? = Recent legislative activ		\$73 extension	131,928 n of seismic u	\$93 ogrades		\$21	
						PA PO H E	LOMAR MERADO E A LTH

FN	/IP SU	IMN	IARY			
FMP SUMMARY	ORIGINAL JULY 2 SQ. FT.		DECEMBEI SQ. FT.	R 2005 \$	JULY 20 SQ. FT.	07 \$
PMC WEST	822,552	\$531	755,000	\$690	735,414	\$773
POMERADO PHASE 2	224,184	\$139	230,117	\$190	172,278	\$176
PMC EAST	131,928	\$73	131,928	\$93		\$21
SATELLITE CLINICS		\$10		\$10		\$13
TOTAL		\$753		\$983		\$983
						PALO
						POMER

Att A-19

# ATTACHMENT B



WELLS FARGO BANK, N.A. CORPORATE TRUST SERVICES 707 WILSHIRE BOULEVARD 17TH FLOOR LOS ANGELES, CA 90017

## PALOMAR POMERADO HEALTH GENERAL OBLIGATION BONDS, ELECTION OF 2004 SERIES 2005A PROJECT FUND

ACCOUNT NUMBER 18040501 MONTHLY STATEMENT JUNE 1, 2007 THROUGH JUNE 30, 2007

> ACCOUNT MANAGER: DANIA SAMAI TELEPHONE NUMBER: 213-614-3328

ADMINISTRATOR: ROBERT W. SCHNEIDER TELEPHONE NUMBER: 213-614-3353

18107 SB

PALOMAR POMERADO HEALTH MR. ROBERT HEMKER 15255 INNOVATION DRIVE, SUITE 204 SAN DIEGO, CA 92128

\*485B08440014\*





, جعمر

#### REPORT NAME

#### PAGE <u>NUMBER</u>

ASSET SUMMARY	1
STATEMENT OF ASSETS	2
CASH SUMMARY	3
STATEMENT OF TRANSACTIONS	4
CASH MANAGEMENT TRANSACTION JOURNAL	5

.





ASSET SUMMARY AS OF JUNE 30, 2007

#### PALOMAR POMERADO OSA MES BB PROJECT ACCOUNT NUMBER 18040501

PAGE

1

INVESTMENT CATEGORY	COST VALUE	MARKET VALUE	UNREAL IZED GAIN/LOSS	ACCRUED I NCOME
CASH	0.00	0.00		
CASH EQUIVALENTS	4,888,615.16	4,888,615.16	0.00	30,473.92
TOTAL INVESTMENTS	4,888,615.16	4,888,615.16	0.00	30,473.92

### ASSET SUMMARY



STATEMENT OF ASSETS AS OF JUNE 30, 2007

# PAGE 2

¢

#### PALOMAR POMERADO OSA MES BB PROJECT ACCOUNT NUMBER 18040501

	STA				
PAR VALUE/SHARES	DESCRIPTION	COST VALUE / UNIT COST	MARKET VALUE / UNIT PRICE	UNREAL I ZED GA I N/LOSS	ACCRUED INCOME
CASH EQUIVALENTS					
4,888,615.16	WELLS FARGO ADVANTAGE GOVERNMENT MONEY MARKET SERVICE - #743	4,888,615.16 1.000	4,888,615.16 1.000	0.00	30,473.92
TOTAL CASH EQUIVALENTS		4,888,615.16	4,888,615.16	0.00	30,473.92
TOTAL INVESTMENTS		4,888,615.16	4,888,615.16	0.00	30,473.92

-

;

\_





CASH SUMMARY FOR THE PERIOD JUNE 1, 2007 THROUGH JUNE 30, 2007

PALOMAR POMERADO OSA MES BB PROJECT ACCOUNT NUMBER 18040501

CASH SUMMARY						
PRINCIPAL CASH	INCOME CASH					
0.00	0.00					
0.00 41,537.76 5,323,369.22	41,537.76 0.00 0.00					
5,364,906.98	41,537.76					
5,323,369.22- 0.00 41,537.76-	0.00 41,537.76- 0.00					
5,364,906.98-	41,537.76-					
0.00	0.00	<u> </u>				
	PRINCIPAL_CASH           0.00           41,537.76           5,323,369.22           5,364,906.98           5,323,369.22           0.00           41,537.76           5,364,906.98	PRINCIPAL CASH         INCOME CASH           0.00         0.00 $\begin{array}{c} 0.00 \\ 41,537.76 \\ 0.00 \\ 5,323,369.22 \\ 0.00 \\ 5,364,906.98 \\ 41,537.76 \\ 5,323,369.22 \\ 0.00 \\ 41,537.76 \\ 41,537.76 \\ 0.00 \\ 5,364,906.98 \\ 41,537.76 \\ 0.00 \\ 5,364,906.98 \\ 41,537.76 \\ 0.00 \\ 5,364,906.98 \\ 41,537.76 \\ 0.00 \\ 5,364,906.98 \\ 41,537.76 \\ 0.00 \\ 1,537.76 \\ 0.00 \\ 0.00 \\ 1,537.76 \\ 0.00 $				

·----.

.

PAGE 3



#### STATEMENT OF TRANSACTIONS FOR THE PERIOD JUNE 1, 2007 THROUGH JUNE 30, 2007

PALOMAR POMERADO OSA MES BB PROJECT ACCOUNT NUMBER 18040501

# STATEMENT OF TRANSACTIONS

DATE P	PAR VALUE/SHARES	DESCRIPTION	PRINCIPAL CASH	INCOME CASH	COST VALUE	REALIZED GAIN/LOSS
		BEGINNING BALANCE	0.00	0.00	10,170,446.62	
<b>06/</b> 01/07		INTEREST RECEIVED WF ADV GOVERNMENT MM FD-SVC #743 INTEREST FROM 5/1/07 TO 5/31/07		41,537.76		
06/01/07		TRANSFER TO PRINCIPAL TRANSFER FROM INCOME TO PRINCIPAL		41,537.76-		
06/01/07		ADDITION TO ACCOUNT TRANSFER FROM INCOME TRANSFER FROM INCOME TO PRINCIPAL	41,537.76			
06/05/07		WIRE DISBURSEMENTS PAID TO PALOMAR POMERADO HEALTH TO PAY REQUISITON #15	2,603,668.80-			
06/28/07		WIRE DISBURSEMENTS PAID TO PALOMAR POMERADO HEALTH TO PAY REQUISITON #16	2,719,700.42-			
06/30/07	41,537.76	CASH SWEEP PURCHASES FOR STMT PERIOD WF ADV GOVERNMENT MM FD-SVC #743 1 TRANSACTION	41,537.76-		41,537.76	
06/30/07	5,323,369.22-	CASH SWEEP SALES FOR STMT PERIOD WF ADV GOVERNMENT MM FD-SVC #743 2 TRANSACTIONS	5,323,369.22		5,323,369.22-	
		ENDING BALANCE	0.00	0.00	4,888,615.16	





# WELLS FARGO

# CASH MANAGEMENT TRANSACTION JOURNAL FOR THE PERIOD JUNE 1, 2007 THROUGH JUNE 30, 2007

PALOMAR POMERADO 05A MES BB PROJECT ACCOUNT\_NUMBER\_18040501

F

# CASH MANAGEMENT TRANSACTION JOURNAL

DATE	PAR VALUE/SHARES	DESCRIPTION	PRINCIPAL CASH	INCOME CASH
06/01/07	41,537.76	PURCHASED WF ADV GOVERNMENT MM FD-SVC #743	41,537.76-	
06/05/07	2,603,668.8	SOLD WF ADV GOVERNMENT MM FD-SVC #743	2,603,668.80	
06/28/07	2,719,700.42	SOLD WF ADV GOVERNMENT MM FD-SVC #743	2,719,700.42	
WF ADV GO	VERNMENT MM FD-SVC	#743 TOTAL PURCHASES/DEPOSITS	41,537.76-	0.00
		TOTAL SALES/WITHDRAWALS	5,323,369.22	0.00

PAGE

5

\_\_\_\_\_ <

# ATTACHMENT C

# PALOMAR POMERADO HEALTH BLDG EXPANSION EXPENDITURES ACTIVITY THROUGH 6/30/2007

UEMDOD #

# (THRU DRAW #018 \_REV DRAW #007) SORT: VENDOR NAME

# Honorariums Pending Reversal

VEN	DOR NA	ME VI	ENDOR #							
BOND FUND		SUBMISSION STATUS	CEQA LOCATION	REIMBURSEME NT DATE	INVOICE	CHECK-DATE	<i>CK</i> #	BANK CHK AMT	AC POSTING DATE	DESCRIPTION
ADA	MS, JIM		99	9005549						
GO	CIPS	DRAW #010		11/01/2006	EXPERT PANEL/MTG	10/9/2006	72028	705.02	9/30/2006	HONORARIUM TO BE REVERSED
GO	CIPS	DRAW #014		04/26/2007	REIMB-MTG 2/2/07	3/5/2007	81009	593.41	2/28/2007	HONORARIUM TO BE REVERSED
SUN	1 ADAM	S, JIM (2 detail reco	rds)					1,298.43		
DE C	CRESCEN	ZO, NEIL E.		16403						
GO	CIPS	DRAW #006	-	6/07/2006	EXPERT PANEL 1/30/	3/6/2006	58090	2,356.91	2/28/2006	HONORARIUM TO BE
SUN	1 DE CR	ESCENZO, NEIL E.	(1 detail record)					2,356.91		REVERSED
SAFI	E BY DES	SIGN		16926						
GO	CIPS	DRAW #008		09/21/2006	PPHC20060721	8/7/2006	68003	3,062.64	7/31/2006	HONORARIUM TO BE
GO	CIPS	DRAW #011		12/09/2006	PPHC20061010	10/30/2006	73200	2,924.14	10/30/2006	REVERSED HONORARIUM TO BE
SUN	1 SAFE	BY DESIGN (2 detai	l records)					5,986.78		REVERSED
Gran	d Total	(5 detail records)		*	-			9,642.12		

# ATTACHMENT D

#### Exhibit B

#### [Form of Series 2005A Measure BB Project Fund Requisition]

#### Requisition No. 10

#### Series 2005A Measure BB Project Fund

The undersigned, Robert A. Hemker, hereby certifies as follows:

1. I am Chief Financial Officer of Palomar Pomerado Health, a local health care district duly organized and existing under the laws of the State of California (the "District").

2. Pursuant to the provisions of that certain Paying Agent Agreement, dated as of [June 1], 2005 (the "Paying Agent Agreement"), between the District and Wells Fargo Bank, National Association, as paying agent (the "Paying Agent"), I am an Authorized District Representative (as such term is defined in the Paying Agent Agreement) and I am delivering this Requisition on behalf of the District. All capitalized terms used and not otherwise defined herein shall have the meanings assigned to such terms in the Paying Agent Agreement.

3. The undersigned, acting on behalf of the District, does hereby authorize disbursement of funds from the Series 2005A Measure BB Project Fund created pursuant to Section 3.04 of the Paying Agent Agreement to the parties, in the amounts and for the purposes set forth in Schedule I hereto.

#### TOTAL DISBURSEMENT AMOUNT AUTHORIZED: \$2,861,203.61

The undersigned, acting on behalf of the District, hereby certifies that: (a) each item relates to a Project for which CEQA Compliance has been achieved; (b) obligations in the amounts set forth in Schedule I attached hereto have been incurred by the District and are presently due and payable; (c) each item is a proper charge against the Series 2005A Measure BB Project Fund; (d) each item has not been previously paid from the Series 2005A Measure BB Project Fund; and (e) there has not been filed with or served upon the District notice of any lien, right to lien or attachment upon, or claim affecting the right to receive payment of, any of the amounts payable to any of the persons named in such Requisition, which has not been released or will not be released simultaneously with the payment of such obligation, other than materialmen's or mechanics' liens accruing by mere operation of law.

Dated: \_\_\_\_\_\_\_\_\_6

Palomar Pomerado Health By:\_

Authorized District Representative



4

August 29, 2007

Dania D. Samai, Trust Officer Wells Fargo Bank 707 Wilshire Blvd., 17<sup>th</sup> Floor Los Angeles, CA 90017

RE: Palomar Pomerado Health Project Draw #17 of May 31, 2007

Attached find Palomar Pomerado Health's ("PPH") request for reimbursement of \$950,597.47 from the 2005 G.O. Bond Project fund account #1804-0501. Please send these funds to the same bank account previously used to send funds to PPH. To reconfirm, our account number at Bank of America is 14504-50006.

Attached please find a:

- Signed Measure BB project Fund Requisition form
- List of amounts paid by PPH to vendors sorted alphabetically
- Copies (same as order list) of the vendor invoices and checks supporting the expenses.

Please call me at (760) 480-7995, if you have any questions.

Regards,

Tim Nguyen Corporate Controller Palomar Pomerado Health

ł

#### Exhibit **B**

# [Form of Series 2005A Measure BB Project Fund Requisition]

#### Requisition No. 17

# Series 2005A Measure BB Project Fund

The undersigned, Robert A. Hemker, hereby certifies as follows:

1. I am Chief Financial Officer of Palomar Pomerado Health, a local health care district duly organized and existing under the laws of the State of California (the "District").

2. Pursuant to the provisions of that certain Paying Agent Agreement, dated as of [June 1], 2005 (the "Paying Agent Agreement"), between the District and Wells Fargo Bank, National Association, as paying agent (the "Paying Agent"), I am an Authorized District Representative (as such term is defined in the Paying Agent Agreement) and I am delivering this Requisition on behalf of the District. All capitalized terms used and not otherwise defined herein shall have the meanings assigned to such terms in the Paying Agent Agreement.

3. The undersigned, acting on behalf of the District, does hereby authorize disbursement of funds from the Series 2005A Measure BB Project Fund created pursuant to Section 3.04 of the Paying Agent Agreement to the parties, in the amounts and for the purposes set forth in Schedule I hereto.

# TOTAL DISBURSEMENT AMOUNT AUTHORIZED: \$950,597.47

The undersigned, acting on behalf of the District, hereby certifies that: (a) each item relates to a Project for which CEQA Compliance has been achieved; (b) obligations in the amounts set forth in Schedule I attached hereto have been incurred by the District and are presently due and payable; (c) each item is a proper charge against the Series 2005A Measure BB Project Fund; (d) each item has not been previously paid from the Series 2005A Measure BB Project Fund; and (e) there has not been filed with or served upon the District notice of any lien, right to lien or attachment upon, or claim affecting the right to receive payment of, any of the amounts payable to any of the persons named in such Requisition, which has not been released or will not be released simultaneously with the payment of such obligation, other than materialmen's or mechanics' liens accruing by mere operation of law.

Dated: \_\_\_\_\_8/29/07

**Palomar Pomerado Health** Authorized District Representative A Hember. By: